

**PAHO STRATEGIC PLAN 2008-2012 AMENDED
(DRAFT)**

**PAN AMERICAN HEALTH ORGANIZATION/
WORLD HEALTH ORGANIZATION**

CONTENTS

	<i>Page</i>
Foreword by the Director	v
Executive Summary.....	1
Introduction	2
A New Planning Process	3
Five Years, Three Biennia	4
Situation Analysis in the Region	6
Economic and Social Trends.....	6
Trends in Health Problems and Risk Factors	7
Trends in the Health System Response	11
Lessons Learned from Previous Plans	13
Integration of Strategic and Operational Planning	13
A Complete and Comprehensive Plan.....	13
Strategic Alliances and Partnerships.....	13
Key Countries and Vulnerable Groups	14
Resource Estimation.....	14
Strategic Direction	15
The Health Agenda for the Americas 2008-2017	15
WHO Eleventh General Programme of Work 2006-2015	17
The Millennium Development Goals	18
Strategic Framework for Cooperation.....	19
Core Functions	20
Strategic Objectives and Region-wide Expected Results	23
SO1 To reduce the health, social and economic burden of communicable diseases	25
SO2 To combat HIV/AIDS, tuberculosis and malaria	32
SO3 To prevent and reduce disease, disability and premature death from chronic non-communicable conditions, mental disorders, violence and injuries	40
SO4 To reduce morbidity and mortality and improve health during key stages of life, including pregnancy, childbirth, the neonatal period, childhood and adolescence, and improve sexual and reproductive health and promote active and healthy aging for all individuals.....	47
SO5 To reduce the health consequences of emergencies, disasters, crisis and conflicts, and minimize their social and economic impact.....	56
SO6 To promote health and development, and prevent or reduce risk factors such as use of tobacco, alcohol, drugs and other psychoactive substances, unhealthy diets, physical inactivity and unsafe sex, which affect health conditions	61
SO7 To address the underlying social and economic determinants of health through policies and programs that enhance health equity and integrate pro-poor, gender-responsive, and human rights-based approaches.....	67

CONTENTS *(cont.)*

S08	To promote a healthier environment, intensify primary prevention and influence public policies in all sectors so as to address the root causes of environmental threats to health	72
S09	To improve nutrition, food safety and food security throughout the life-course, and in support of public health and sustainable development	78
S010	To improve the organization, management and delivery of health services	83
S011	To strengthen leadership, governance and the evidence base of health systems	87
S012	To ensure improved access, quality and use of medical products and technologies.....	92
S013	To ensure an available, competent, responsive and productive health workforce to improve health outcomes.....	96
S014	To extend social protection through fair, adequate and sustainable financing	100
S015	To provide leadership, strengthen governance, and foster partnership and collaboration with Member States, the United Nations system and other stakeholders to fulfill the mandate of PAHO/WHO in advancing the global health agenda, as set out in WHO's Eleventh General Programme of Work, and the Health Agenda for the Americas.....	104
S016	To develop and sustain PAHO/WHO as a flexible, learning organization, enabling it to carry out its mandate more efficiently and effectively	110
Ensuring Efficient and Effective Implementation		117
Organizational Change Objectives and the Roadmap Teams		117
Country Cooperation Strategies.....		117
Subregional Cooperation Strategies.....		118
Results Based Management		118
Programmatic Prioritization in PAHO		121
Funding the Strategic Plan.....		123
Performance Monitoring and Assessment, and Independent Evaluation		126
Acronyms and Abbreviations		129